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The University of Akron Faculty Senate Chronicle

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9-2-1993

## Faculty Senate Chronicle September 2, 1993

Heather M. Loughney

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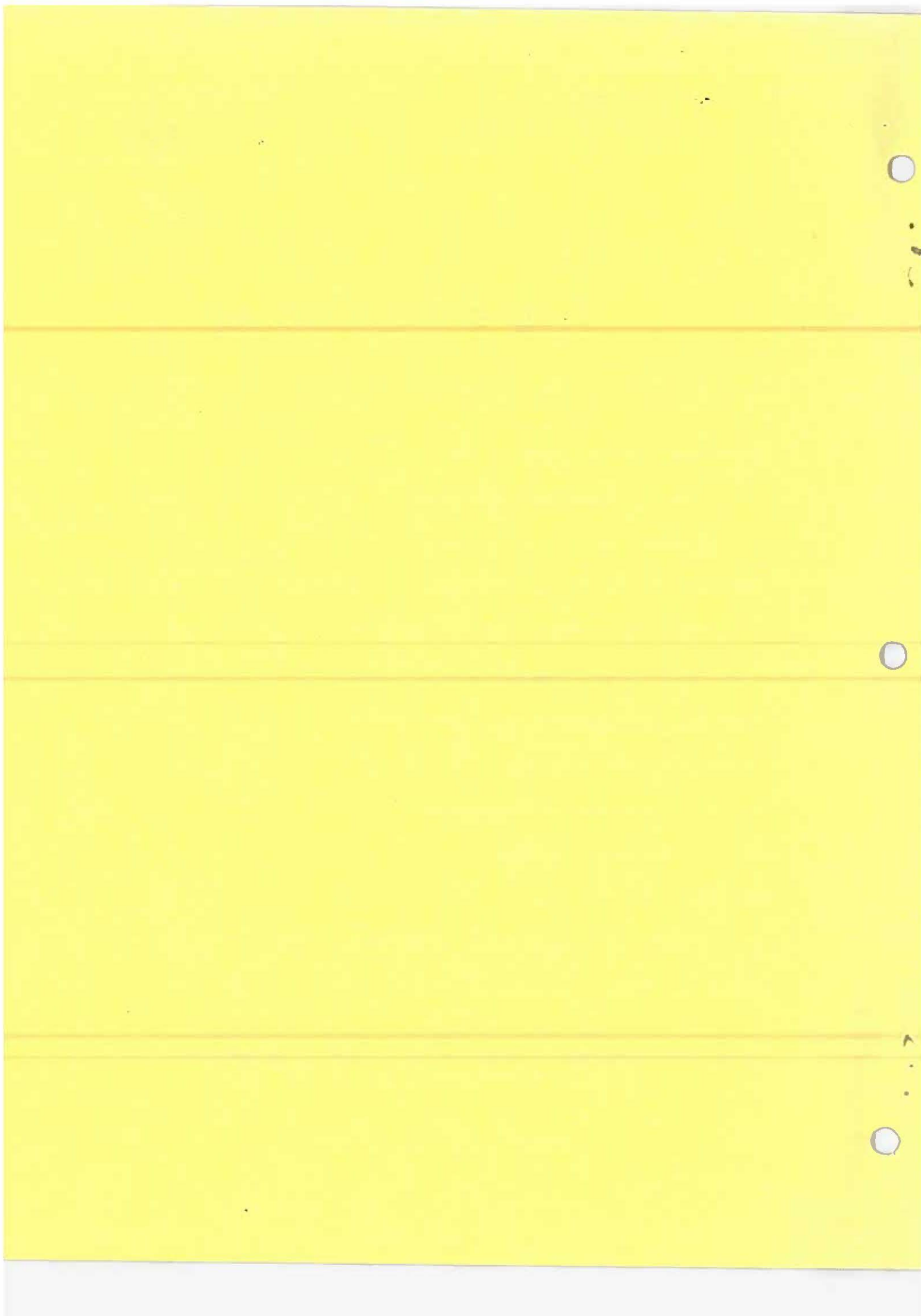


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Any comments concerning the contents in The University of Akron Chronicle may be directed to the Secretary, Mr. David Brink (+1701).



# THE UNIVERSITY OF AKRON

## Academic Calendar

### 1993-94

#### FALL SEMESTER

|   |                             |
|---|-----------------------------|
| Day & Evening Classes Begin                   | Mon., August 30             |
| * Labor Day (Day & Evening)                   | Mon., September 6           |
| Veterans Day<br>(Classes Held, Staff Holiday) | Thurs., November 11         |
| ** Thanksgiving Break                         | Thurs.-Sat., November 25-27 |
| Classes Resume                                | Mon., November 29           |
| Final Instructional Day                       | Sat., December 11           |
| Final Examination Period                      | Mon.-Sat., December 13-18   |
| Commencement                                  | Sat., December 18           |
| Spring Intersession                           | Mon.-Fri., January 3-14     |

#### SPRING SEMESTER

|                             |                           |
|-----------------------------|---------------------------|
| * Martin Luther King Day    | Mon., January 17          |
| Day & Evening Classes Begin | Tues., January 18         |
| Spring Break                | Mon.-Sat., March 21-26    |
| May Day                     | Fri., May 6               |
| Final Instructional Day     | Sat., May 7               |
| Final Examination Period    | Mon.-Sat., May 9-14       |
| Commencement                | Sat., May 14              |
| Summer Intersession         | Mon.-Fri., May 16-June 10 |
| Commencement/Law School     | Sat., May 21              |

#### SUMMER SESSION I

|                                   |               |
|-----------------------------------|---------------|
| First 5 and 8 Week Sessions Begin | Mon., June 13 |
| * Independence Day                | Mon., July 4  |
| First 5-Week Session Ends         | Fri., July 15 |

#### SUMMER SESSION II

|                              |                 |
|------------------------------|-----------------|
| Second 5-Week Session Begins | Mon., July 18   |
| 8-Week Session Ends          | Fri., August 5  |
| Second 5-Week Session Ends   | Fri., August 19 |

#### FALL SEMESTER

|                             |                 |
|-----------------------------|-----------------|
| Day & Evening Classes Begin | Mon., August 29 |
|-----------------------------|-----------------|

\* Classes canceled

\*\* Classes canceled from Wednesday at 5 p.m. through Monday at 7 a.m.

\*\*\* Classes canceled from noon to 5 p.m.



## FACULTY SENATE MEMBERSHIP

|  |  |   |   |
|--|--|---|---|
| <b>College of Arts &amp; sciences</b><br>(16) <div>           Ralph Alexander (3)<br/>           Barbara Clements (1)<br/>           Don Gerlach (3)<br/>           Elton Glaser (1)<br/>           John Green (1)<br/>           C. Frank Griffin (1)<br/>           Subramaniya Hariharan (3)<br/>           Jesse Marquette (1)         </div> <div>           Chand Midha (2)<br/>           Gary Oller (1)<br/>           David Perry (2)<br/>           Nicholas Ranson (3)<br/>           Donald Stull (2)<br/>           Phillip Stuyvesant (3)<br/>           TBA (3)<br/>           TBA (2)         </div> |  | <b>Community &amp; Technical College</b><br>(6) <div>           JoAnn Harris (2)<br/>           Michael Jalbert (2)<br/>           Paul John (2)<br/>           Don Laconi (1)<br/>           Ray Sibberson (3)<br/>           Deborah Weber (2)         </div> | <b>College of Education</b><br>(4) <div>           Patricia Edwards (1)<br/>           Barbara Moss (3)<br/>           Isadore Newman (2)<br/>           Dianne Wright (3)         </div> |
| <b>College of Engineering</b><br>(4) <div>           Michael Cheung (3)<br/>           Lawrence Focht (2)<br/>           Jerry Drummond (2)<br/>           Robert Liang (1)         </div>   | <b>College of Fine and Applied Arts</b><br>(7) <div>           Lyle Dye (1)<br/>           Kathleen Endres (1)<br/>           Virginia Fleming (2)<br/>           William Guegold (2)<br/>           Virginia Gunn (3)<br/>           Georgia Peeples (3)<br/>           Wallace Sterling (1)         </div> | <b>College of Business Administration</b><br>(4) <div>           Kenneth Aupperle (3)<br/>           Jeffrey Dilts (1)<br/>           Gary Frank (2)<br/>           Dennis Kimmell (2)         </div>   | <b>University Libraries</b><br>(2) <div>           David Brink (3)<br/>           Ruth Clinefelter (1)         </div>   |
| <b>College of Nursing</b><br>(3) <div>           Marlene Huff (3)<br/>           June Patton (2)<br/>           Adele Webb (3)         </div>  | <b>Polymer Science/Engineering</b><br>(1) <div>           John Frederick (2)         </div>  | <b>Wayne College</b><br>(1) <div>           Robert McElwee (3)         </div>   | <b>Contract Professionals</b><br>(2) <div>           Dan Buie (1)<br/>           Kathy Stafford (3)         </div>  |
| <b>Part-Time Faculty</b><br>(2) <div>           Paul Fowler (1)<br/>           Peggy Richards (2)         </div>   | <b>Students</b><br>(3) <div>           Derrick Clay (1)<br/>           Larry Raber (1)<br/>           Amy Spooner (1)         </div>   | <b>School of Law</b><br>(1) <div>           Richard Cohen (1)         </div>  | <b>Members = 56</b>   |

indicates years of representative's term

**FACULTY ADVISORY COMMITTEE TO THE PRESIDENT**

|  |                      |
|--|----------------------|
| College of Arts & Sciences             | Dr. Bruce Holland    |
| Community & Technical College          | Mr. James Switzer    |
| College of Education                   | Mrs. Norma Spencer   |
| College of Engineering                 | Dr. Clarence Drennon |
| College of Fine & Applied Arts         | Dr. Roberta Hurley   |
| School of Law                          | Mrs. Carol Olson     |
| College of Nursing                     | Dr. Janis Campbell   |
| College of Polymer Science/Engineering | Dr. Mukerrem Cakmak  |
| Wayne College                          | Mr. Tim Vierheller   |

**FACULTY ADVISORY COMMITTEE TO THE PROVOST**

|  |                              |
|--|------------------------------|
| College of Arts & Sciences             | Dr. Alice MacDonald          |
| College of Business Administration     | Dr. Michael D'Amico          |
| Community & Technical College          | Dr. Neil Sapienza            |
| College of Education                   | Dr. William Nemec            |
| College of Engineering                 | Dr. Thomas Hartley           |
| College of Fine & Applied Arts         | Dr. David Bernstein          |
| College of Nursing                     | Dr. Kathleen Ross-Aloalmolki |
| College of Polymer Science/Engineering | Dr. Gary Hamed               |
| School of Law                          | Dr. Richard Kovach           |
| University College                     | Dr. Pamela Rupert            |
| University Libraries                   | Dr. Stephen Aby              |
| Wayne College                          | Dr. Kay Billions             |



### EXECUTIVE COMMITTEE MEMBERS

Dr. Don R. Gerlach, Chair  
 Dr. Virginia J. Fleming, Vice Chair  
 Mr. David Brink, Secretary  
 Mrs. Ruth Clinefelter  
 Dr. Michael Cheung  
 Dr. Gary Oller  
 Mrs. Peggy Richards

### CONTRACT PROFESSIONAL ADVISORY COMMITTEE

|  |           |
|--|-----------|
| Dr. Karla Mugler, Senior Coordinator and<br>Dean, University College | (1992-94) |
| Ms. Kathleen McIntyre, Developmental Programs                        | (1993-95) |
| Ms. Rose Marie Konet, Computer Based Education<br>and Testing        | (1992-94) |
| Ms. Kathy Watson, Assistant VP, Human Resources, Liaison Officer     |           |
| TBA  |           |
| TBA  |           |

### CONTRACT PROFESSIONAL GRIEVANCE COMMITTEE

|   |           |
|---|-----------|
| Mr. Ronald McDonald, Student Development                          | (1992-94) |
| Ms. Lisa Snell, Community Services                                | (1993-95) |
| Mr. John Wray, Budget Office                                      | (1992-94) |
| Mr. Mardy Chaplin, Admin. Support Services<br>Physical Facilities | (1992-94) |
| TBA   |           |
| TBA   |           |

**FACULTY ADVISORY COMMITTEE TO THE CHANCELLOR,  
OHIO BOARD OF REGENTS  
1993**

Professor June Burton, Buchtel College of Arts & Sciences

**UNITED WAY COMMITTEE  
1993-94**

*Dr. Mark Auburn and Mrs. Desnay Lohrum will serve as Co-Coordinator of the University's United Way campaign.*

|   |                     |
|---|---------------------|
| Administrative Support Services, Operations | Joel Hampton        |
| Administrative Support Services, Business   | Andy Roth           |
| Buchtel College of Arts & Sciences          | Randy Moore         |
| CEPSO                                       | Carol Bowman        |
| College of Business Administration          | George Prough       |
| College of Education                        | Diane Wright        |
| College of Engineering                      | Richard Rice        |
| College of Fine & Applied Arts              | DuWayne Hansen      |
| College of Nursing                          | Alison Harrigan     |
| College of Polymer<br>Science/Engineering   | Vince Altier        |
| Community & Technical College               | Ray Sibberson       |
| Controller's Office                         | Carol Raines        |
| Human Resources                             | Debbie Mason        |
| Information Services                        | Mary Walker         |
| Institutional Advancement                   | Louise Kuhns        |
| Office of the Executive Vice President      | June Swanson        |
| School of Law                               | William Jordan, III |
| Student Support Services                    | Patrick Darrah      |
| University Libraries                        | Stanley Akers       |



**ACADEMIC DEPARTMENT HEADS, CHAIRS, AND DIRECTORS**

|   |                                       |      |       |
|---|---------------------------------------|------|-------|
| Mr. Ronnie Adams                                | Engineering & Science Technology      | 6104 | X7050 |
| Mr. Richard Aynes                               | Law School                            | 2901 | X7331 |
| Dr. Roger Bain                                  | Geology                               | 4101 | X7659 |
| Dr. Gerald Barrett                              | Psychology                            | 4301 | X7284 |
| Dr. John Bee                                    | Communication                         | 1003 | X7954 |
| Dr. Eric Birdsall                               | English                               | 1906 | X7371 |
| Dr. Tse Chang                                   | Civil Engineering                     | 3905 | X7294 |
| Dr. Keith Bryant                                | History                               | 1902 | X6198 |
| Dr. David Buchthal                              | Mathematical Sciences                 | 4002 | X7401 |
| Dr. Benjamin Chung                              | Mechanical Engineering                | 3903 | X7731 |
| Dr. G. Edwin Wilson                             | Chemistry                             | 3601 | X7372 |
| Dr. Robert Eley                                 | Secondary Education                   | 4202 | X6966 |
| Dr. Marvin Feit                                 | Social Work                           | 8001 | X5975 |
| Dr. V. Joanne Fleming                           | Home Economics                        | 6103 | X7721 |
| Dr. Robert Gaebel                               | Classics                              | 1910 | X7876 |
| Dr. Frank Falk                                  | Sociology                             | 1905 | X6890 |
| Dr. Ted Gloeckler                               | Counseling & Special Education        | 5007 | X7777 |
| Dr. Orville Keister                             | Accountancy                           | 4802 | X6228 |
| Dr. Kenneth Dunning                             | Management                            | 1802 | X7037 |
| Dr. Ronald Kudla                                | Finance                               | 4803 | X6329 |
| Ms. Lucinda Lavelli, <i>Acting Director</i>     | Dance                                 | 2502 | X7948 |
| Mr. Anthony LaSalvia                            | Public Service Technology             | 4304 | X7795 |
| Dr. Peter Leahy                                 | Public Administration & Urban Studies | 7904 | X7618 |
| Dr. Sunggyu Lee                                 | Chemical Engineering                  | 3906 | X7283 |
| Dr. Dale Lewison                                | Marketing                             | 4804 | X6306 |
| Dr. David Louscher                              | Political Science                     | 1904 | X7409 |
| Dr. James Lynn                                  | Communicative Disorders               | 3001 | X6803 |
| Dr. Donald McIntyre                             | Polymer Science                       | 3909 | X7508 |
| Dr. William McMahon                             | Philosophy                            | 1903 | X7095 |
| Ms. Joyce Mirman                                | Business Technology                   | 6002 | X7376 |
| Dr. Steven Myers                                | Economics                             | 1908 | X7421 |
| Dr. Joseph Navari, <i>Interim Director</i>      | Music                                 | 1002 | X6316 |
| Dr. Elaine Nichols                              | Nursing                               | 3701 | X7553 |
| Dr. Judith Noble                                | Elementary Education                  | 4205 | X7783 |
| Dr. Allen Noble                                 | Geography & Planning                  | 5005 | X8038 |
| Dr. Velma Pomrenke                              | Associate Studies                     | 6105 | X7700 |
| Dr. Helen Ryan                                  | Modern Languages                      | 1907 | X7489 |
| Dr. C. S. Chen                                  | Electrical Engineering                | 3904 | X6525 |
| Dr. Rita Saslaw                                 | Educ. Foundations & Leadership        | 4208 | X8160 |
| Dr. Daniel Sheffer                              | Biomedical Engineering                | 0302 | X6650 |
| Dr. Susan Speers                                | Theatre Arts                          | 1005 | X5911 |
| Dr. Jerry Stinner                               | Biology                               | 3908 | X7155 |
| Dr. Ernst vonMeerwall, <i>Inter. Dept. Head</i> | Physics                               | 4001 | X7078 |
| Dr. Thomas Webb, <i>Interim Director</i>        | Art                                   | 7801 | X8325 |
| Dr. Wyatt Webb                                  | Physical & Health Education           | 5103 | X7414 |
| Dr. James White                                 | Polymer Engineering                   | 0301 | X6865 |
| Dr. Michael Williams                            | Public Service Technology             | 4304 | X7198 |
| Mr. LaVerne Yousey                              | Allied Health Technology              | 3702 | X7906 |

## **DISTINGUISHED PROFESSOR RECOMMENDATION COMMITTEE**

### **College of Arts & Sciences**

Dr. Ernst vonMeerwall (1993-95)

### **Polymer Science/Polymer Engineering**

Dr. R. P. Quirk (1993-95)

### **College of Business Administration**

Dr. Jonathan Rakich (1993-95)

### **Community & Technical College**

Mr. Jim Switzer (1992-94)

### **College of Education**

Dr. Kay Alderman (1993-95)

### **College of Engineering**

Dr. C. S. Chen (1992-94)

### **College of Fine & Applied Arts**

Mr. Mark Soppeland (1992-94)

### **School of Law**

Dr. Lloyd Anderson (1992-94)

### **College of Nursing**

Dr. Dolores Bower (1992-94)

### **Wayne College**

Dr. Warner Mendenhall (1992-94)



### Faculty Rights & Responsibilities Committee Members

#### 1993-1996

|                     |                                 |
|---------------------|---------------------------------|
| Mr. Ray Sibberson   | Community and Technical College |
| Mr. Edward Zadrozny | College of Fine Applied Arts    |
| Dr. Linda Schirm    | College of Nursing              |

#### 1992-1995

|                      |                                    |
|----------------------|------------------------------------|
| Dr. Gary Oller       | Buchtel College of Arts & Sciences |
| Dr. Thomas Adolph    | College of Education               |
| Mrs. Carol Olson     | School of Law                      |
| Mr. John Miller      | University Libraries               |
| Mrs. Diane R. Arnold | Wayne College                      |

#### 1991-1994

|                             |                                |
|-----------------------------|--------------------------------|
| Mr. Allen M. Cabral (Chair) | College of Bus. Administration |
| Mr. James E. Grover         | College of Engineering         |
| Dr. John Frederick          | College of Pol Sci/Poly Eng    |

### University Well-Being Committee

#### 1993-96

|                          |                                  |
|--------------------------|----------------------------------|
| Dr. Jerry E. Drummond    | College of Engineering           |
| Dr. Tomisita Chandler    | College of Fine and Applied Arts |
| Mr. William Becker       | School of Law                    |
| Mrs. Diana Young Barhyte | College of Nursing               |
| Ms. Barbara Beller       | Part-Time Faculty                |

#### 1992-1995

|                            |                                    |
|----------------------------|------------------------------------|
| Mrs. Barbara Bucey (Chair) | Academic Advising                  |
| Dr. Katherine Hinckley     | Buchtel College of Arts & Sciences |
| Mrs. Velma Pomrenke        | Community & Technical College      |
| Dr. James Austin           | College of Education               |
| Dr. Karin Billions         | Wayne College                      |

#### 1991-1994

|                   |  |
|-------------------|--|
| Ms. Ann Bolek     | University Libraries                   |
| Dr. Gary R. Hamed | College of Poly Sci & Poly Engineering |
| Dr. David Durst   | College of Business Administration     |



## New Faculty Membership

|  |                                 |
|--|---------------------------------|
| Ms. Margaret A. Atkinson, Visiting Instructor                            | Accountancy                     |
| Mrs. Rose A. Beeson, Instructor  | Nursing                         |
| Mrs. Karen Boughton, Instructor  | Business Technology             |
| Mrs. Linda L. Casale, Assistant to the Dean                              | Law                             |
| Mr. Mukesh K. Chaudhry, Visiting Instructor                              | Finance                         |
| Ms. Sandra C. Coyner, Visiting Assistant Professor                       | Education                       |
| Dr. Rebecca Dawson, Assistant Professor                                  | Music                           |
| Mr. Anindya K. De, Visiting Assistant Professor                          | Mathematical Sciences           |
| Ms. Lynn D. Duerr, Visiting Assistant Professor                          | Home Economics & Family Ecology |
| Dr. Karen J. Follingstad, Visiting Associate Professor                   | Music                           |
| Ms. Jean B. Galan, Assistant Professor                                   | Theatre Arts                    |
| Mr. Douglas A. Gilbert, Video Coordinator                                | Athletics Office                |
| Mrs. Mary A. Grimes, Head Women's Basketball Coach                       | Athletics Office                |
| Mr. Stephen L. Harp, Assistant Professor                                 | History                         |
| Mr. John P. Harshbarger, Psychology Intern                               | Counseling & Testing Center     |
| Ms. Janna R. Hymes-Bianchi, Visiting Asst. Professor                     | Music                           |
| Dr. Cheryl S. King, Assistant Professor                                  | Public Admin. & Urban Studies   |
| Ms. Kimberly S. Kotnick, Coordinator, Career Services                    | Wayne College                   |
| Ms. Lucinda S. Lavelli, Visiting Associate Professor/<br>Acting Director | School of Dance                 |
| Dr. Michael L. Lewis, Visiting Assistant Professor                       | Physics                         |
| Dr. Kathy J. Liszka, Assistant Professor                                 | Mathematical Sciences           |
| Mr. Jon A. Loesch, Instructor  | Business & Office Tech, Wayne   |
| Mr. Kenneth C. Lolla, Head Soccer Coach                                  | Athletics                       |
| Mrs. Joan C. Long, Assistant Professor                                   | UL, Science & Tech              |
| Dr. Raymond R. McBeth, Assistant Dean/<br>and Director, Academic Affairs | Wayne College                   |
| Ms. Mary E. Meeker, Instructor   | Nursing                         |
| Ms. Nancy L. Miller, Psychology Intern                                   | Counseling & Testing Center     |
| Dr. Amy Milsted, Associate Professor                                     | Biology                         |
| Miss Kelly L. Modlin, Assistant Director                                 | Admissions                      |
| Mrs. Sandra F. Montgomery, Assistant Director                            | Student Financial Aid           |
| Dr. Randall C. Moore, Dean   | College of Arts & Sciences      |
| Dr. Carole H. Newman, Assistant Professor                                | Elementary Education            |



## New Faculty Membership (cont.)

|   |                                |
|---|--------------------------------|
| Dr. Toshio Nishi, H.A. Mortong Distinguished<br>Visiting Professor    | Polymer Science                |
| Dr. Jerry C. Obiekwe, Assoc. Prof, Mathematics                        | Wayne College                  |
| Dr. David H. Olsen, Assistant Professor                               | Accountancy                    |
| As. Lynne M. Pachnowski, Assistant Professor                          | Secondary Education            |
| As. Patricia Parr, Visiting Assistant Professor                       | Counseling & Special Education |
| Mr. Arthur W. Pascoe, Visiting Assistant Professor                    | Social Work                    |
| Mr. Graig A. Pierce, Assistant Professor                              | Theatre Arts                   |
| Mr. John E. Queener, Psychology Intern                                | Counseling & Testing Center    |
| Mrs. Cynthia P. Ruppel, Visiting Instructor                           | Management                     |
| Dr. Linda M. Saliga, Assistant Professor                              | Mathematical Sciences          |
| Dr. Daniel M. Shea, Assistant Professor                               | Political Science              |
| Mrs. Sandra L. Siedlecki, Instructor                                  | Nursing                        |
| Mr. Richard C. Stephens, Professor                                    | Sociology                      |
| Mrs. Marilyn R. Waters, Assistant Director                            | Alumni Relations Office        |
| Dr. James A. Weisel, Visiting Assistant Professor                     | Accountancy                    |
| Dr. Sylvia E. White, Assistant Professor                              | Communication                  |
| Mr. David W. Woodruff, Instructor                                     | Nursing                        |
| Mrs. Evelyn Z. Taylor, Manager, Program for<br>Nutrition Intervention | Home Economics                 |
| Mrs. Michelle Ellis, Assistant Director                               | Student Financial Aid          |

## **THE UNIVERSITY OF AKRON FACULTY SENATE**

### **MINUTES OF THE SEPTEMBER 2, 1993 MEETING**

The first regular meeting of the Faculty Senate was called to order by Dr. David Buchthal at 3:00 p.m. on Thursday, September 2, in the Goodyear Lecture Hall in the College of Business Administration.

Forty-nine of the 54 elected members of the Faculty Senate were in attendance. Absent without notice were Richard Cohen, John Green, Nathan Ida, Robert Liang, and Donald Stull.

#### **SENATE ACTION**

**Declared two seats from the College of Arts and Sciences vacant and subject to special election**

**Elected officers**

**Changed language of Bylaws**

**Selected terms of office**

Dr. David Buchthal said that at this summer's Executive Committee meeting, it was agreed that Dr. Allen Noble, the President of the Executive Committee, would open this meeting. However, Dr. Noble had hip replacement surgery this summer and after being on campus this past Monday, he developed thrombosis and is back in the hospital. Dr. Buchthal said that Dr. Noble had asked him to take his place today. If the body should so wish, he said he would open the meeting and get the Faculty Senate started.

Before any business, Dr. Buchthal requested elected members of the Faculty Senate to stand and introduce themselves and tell what college they represented.

Dr. Buchthal then asked President Elliott if she had any words she wanted to share with the body. She asked if the body had agreed to allow him to chair. He replied no, but he would ask David Brink to report from the Executive Committee's summer meeting and then the body can decide if it wants him to continue.



Dr. Don Gerlach offered that the body should settle the issue of the Presiding Office and also the question of the agenda, which had been proposed but which needs amendment. If the President is going to speak first, then she will have to be moved up on the agenda. He moved that the Senate endorse Dr. Buchthal's selection to preside at this meeting. Motion seconded and passed.

Dr. Gerlach moved the adoption of the agenda that was distributed. Seconded. He then moved to amend the agenda so that the President comes first, so that Mr. Brink gives his report second, so that any questions about seats in this body be raised third, so that election of the officers be conducted fourth, and finally so that, what is not on the agenda, the Senate draw lots for 1-, 2-, and 3-years terms. Seconded and passed.

**ITEM NUMBER 1 - REMARKS OF THE PRESIDENT OF THE UNIVERSITY** - Dr. Buchthal introduced President Peggy Gordon Elliott.

I am delighted to be here with you today as we launch a brand new era in shared governance at The University of Akron. What "doubters" said could not be completed last year was completed, and here we are beginning a journey together that will take this campus--you, me, and our students--into the 21st Century. Your colleagues have elected you to assume an important role in the life and the direction of The University of Akron. I commend each for your election and for your willingness to serve and to accept this responsibility. I suspect as we get this body established, we may find we do not have it as complete as we like, but any modifications we require should be easily accomplished and we have just witnessed how well we can do that.

I suspect we will have many lively discussions and certainly differences in points of view. This is good and healthy and part of the genius of universities. For in real discussion and debate, we have the chance to refine our thinking and make it better than what it might have been. And while our differences are as frequently necessary as they are predictable, I look forward to them with confidence in all of us knowing that good university debate, like good university senates, ultimately seek to serve the best interests of the entire University.

It is likely that each of us knows of a senate group somewhere that has lost its vision and uses its forum primarily for petty politics or to display convoluted parliamentary posturing. Such groups do not serve any of us in academe well, and I believe, account for the ambivalence of some on our campus about the Senate and its value to us as a new body. Sometimes the triviality of the activity of such senates is even given as one of the reasons higher education has fallen from grace with the general public. So lest you have to deal with some early criticisms of our Senate or of your willingness to serve, I urge you to be patient and I will quote that "by our work, they will know us."

I believe any fears of our doubters and critics are false. I was struck last year with the seriousness with which issues were discussed and the efforts within the body to find ways to accomplish what was required without rancor and often with good humor, without complete self-interest. I think that bodes very well for us as we begin. I congratulate each of you who will be elected to officers; I think they are very important posts in this university. You will have my full support and cooperation as you provide the necessary leadership to make it all that this body has the potential to be.



When the Executive Committee is elected, Provost Jamison and I will be meeting with them at their earliest convenience to locate space, establish funding needs and secretarial support for the Senate. The resources we require will be collected from among the college budgets since the Provost and President actually, honestly, no longer hold the funds.

Not just for the Senate alone, but for a number of other reasons also, I believe we begin this new academic year as a stronger campus than we were at this time last year. We have successfully changed the Managing for the Future report so that we are no longer faced with the very real possibility that the Regents would eliminate our research endeavors. On the campus today, academic concerns have been moved to their proper first priority in decision making and planning; authority and responsibilities are being more closely aligned, and bureaucracy is being reduced, albeit more slowly than I'd like.

Determined efforts continue to make communication lines open to all; budgets and decision making have been decentralized; a Diversity Council is chartered and progressing and has now been relocated to the Provost's Office in order to make its activities and interests even more comprehensive. Assessment is underway and placed within the academic enterprise; and a permanent leadership team is being selected as soon as delegates to the Search Committee can be elected from the various colleges. We eliminated half of our significant operating debt last year and will pay it off entirely by the end of this year. This will satisfy our auditors and make budgeting significantly less stressful. Evidence of intellectual accomplishment, vitality, and excitement abound in our teaching, our research, and our service. Research funding broke a record last year. On Friday, one of our colleagues, Professor Joe Kennedy, was honored with an international scholarly symposium on this campus in tribute to his intellectual contributions to his field.

We soon will be opening the largest classroom facility we have ever had on the campus. We have started the development of an academically-centered fund-raising campaign effort and a campus master plan.

Each of you will be urged to particularly participate in planning the capital campaign and working on the master physical plan. At the state level, there is even hope. Serious discussions are being planned and will be held later this month in rethinking our subsidy model. And many recommendations have gone forward from this campus as to how it might better serve our own students and faculty. We do, of course, continue to have a variety of challenges to meet. Our first-day enrollment has now dropped more than I first reported in my last letter to you, though Bill Beyer tells me it still looks like we will meet our budget projections by the 14th day. In an enrollment-driven budget, enrollment generates dollars; the number of students we serve simply determines our income.

On the planning side, the Senate as a whole and planning committee in particular will play crucial roles in developing our academic agenda for the new century.

We face a different future, but not necessarily a worse one. Over the past year, we have begun a sobering process of charting what do we need to do to be a place that students want to come, that we want to teach. In many ways, we will find our way to a better future by freely sharing information and making every member of our campus community a stakeholder in the future we wish. From years in the classroom and laboratory, I think most of us would agree that participating is always more rewarding than just observing a process!



As I discussed this summer with the Cabinet, the Twenty-First Century Task Force, and the Trustees, I believe we will find our best way in these new times not only by adopting new ways of doing things, but perhaps more importantly, by adopting new ways of thinking about what we do.

The chairman of a Fortune 500 company who is a graduate of our University in the College of Arts and Sciences, I believe, has said it best and I quote:

Many of us today have a scarcity mentality. We believe in a finite pie, i.e., if your piece gets larger, then mine must become smaller. We must abolish this attitude and replace it with an abundance attitude. Simply stated, this says that the pie can grow and we can each get larger pieces if we trust each other and solve problems where we both can win. The fact is that in an abundance mentality we will have the way to implement the quality campus we want.

This fall, we will be using an iterative process to get the best thinking of the campus on those crucial questions: what do we want to be as a campus, and how do we get to do it?

I think it should be a dramatic change from the typical university planning, but one that I believe will be much more fruitful because everyone will be involved. Instead of waiting for that committee to write the complete plan which we can attack, we will all play a part in shaping it. The iterative process takes ideas and materials forward several times for debate and comment, without requiring any final decisions. Ideas and expressions may then be accepted, reshaped, or rejected through each round of exchange. For some of you, this process may seem unsettling or even downright inefficient. Ambiguity is an unnatural state for most of us. However, it is essential to have everyone involved and open if we are going to benefit to the wide interaction that is available on this campus. Clearly, it will take a lot of patience, trust, openness, and hard copy to help people really believe that we are changing the way we plan and make decisions.

In the Faculty Senate today, I want to do my part in getting this body permanently established. It is my highest hope to take the entire governance document to the Board of Trustees at its September 22 meeting. As you may recall, the University Council, in passing the Faculty Senate legislation last spring, recognized that the document probably would need to have some additional work on language and referred this responsibility to the Reference Committee whose minutes, I believe, were distributed to you earlier. This committee met several times this summer and cleared up some of the obvious kinds of concerns and inaccuracies. To keep the spirit of openness which pervaded the deliberations, however, the Committee is recommending to me that other changes or language clarifications be taken to the full Senate body since the University Council no longer exists. We understand that that body passed it theoretically, we elect another one of those to amend it, who would then put themselves out of business and bring it back, but I think that we, I know I'm certainly comfortable with that, and the Reference Committee seems to be comfortable as well.

However, that is where we are today. And so, at the request of the Reference Committee, I now am asking for your concurrence in refining a few lines of language so this document can be taken to the Board with recommendations for their approval and my full hope for their adoption.

Two primary points of clarity, neither of which I think is particularly substantive. One deals with eliminating language that references a category of employees who do not exist, and the second deals with language which appears to ask the Board of Trustees to surrender its statutory authority, which by law is prohibited from doing. I think the Reference Committee has sent us a task that is a reasonable one. However, I cannot move this, so under New Business I am hoping some member



of the Reference Committee will, and we typed up that language in the format that we always did when we made amendments, and we'll pass it out if it's moved. I have brought that copy so that you can see in print what the words are and what the differences are and we need to deal with that. I'll clarify it a little or I can wait if it's your pleasure, Dr. Buchthal, to the New Business section, and pass it out at that time. We referred to a group called the Instructional Contract Professionals and there isn't any such category. Historically there was a category called general faculty but it was discontinued in 1986 so I think the clarification is accomplished by simply putting a period at the end.

The second area of language needing clarification is in the Preamble of the proposed Budget and Planning Coordination Committee. As you will see from the hard copy, I will ask you to consider a few changes which will make the document more precise and more possible to be approved by the Board. I recall and understand the intent behind this section. But in its present form, the preamble language not only contradicts what follows, it also asks the Board to give up its statutory responsibility for the budget, which the law clearly says they cannot do.

In addition, I would recommend the elimination of the modifier within the Preamble. I believe reviewing every single resource allocation, which is what the current language says, would not only keep anybody from running for the committee, but would take the rest of our lives to do that. The spirit of the body, I believe, was to focus on everything we want to change, add, or delete, and do so by reviewing the budgets from each unit and every unit. I do not recall any interest in the tedious process of rewriting each account each year.

Second, under the duties of BPCC, it seems to me points A and B are redundant but that is not a serious one.

Once again, I ask you to work with me under New Business in refining these few points so we can have a document that the Board can comfortably and legally approve for us.

In the interest of the time, since we do have a good deal of important business like determining seats this afternoon, I will conclude now, with my thanks to each of you again for bringing us to what I think is an extraordinary day. I bid you welcome to this 1993-94 exciting academic year, and I thank you for allowing me to have a special part in it.

**ITEM NUMBER 2 - REPORT OF THE EXECUTIVE COMMITTEE** - Mr. David Brink reported that the Executive Committee met on July 14. The Committee received the report of the Reference Committee on the Proposed Governance Structure. The Reference Committee recommended that the Transition section be clearly identified as a transition section and not be incorporated as a part of the document. The Executive Committee agreed and forwarded it to the President. The Reference committee made four other recommendations and stated four concerns which the Executive Committee referred to this body.

The Committee was asked about a replacement for Dr. Dawn Trouard as a senator representing the College of Arts and Sciences. Because of the complexity of the voting procedures in the College of Arts and Sciences, it was recommended that the person who received the next most highest number of votes be the replacement for Dawn Trouard. The Executive Committee agreed to that procedure and that person is Margaret Poloma.



The Committee recommended that Dr. Al Noble open the September meeting of the Faculty Senate and that at whatever point the new chair is elected the body could decide whether the new chair would preside or Dr. Noble would continue. Finally, the Executive Committee set the agenda for today's meeting.

Dr. Buchthal mentioned that notification of a resignation from the Faculty Senate had been received. Mr. Brink said that Dr. Ernst vonMeerwall, explaining that his new position as acting department head would take up too much of his time, had resigned his seat.

Dr. Gerlach pointed out that the Council minutes of May 6 clearly state that the Executive Committee proposed and Council concurred that the President Pro Tem would call "and preside over the initial meeting of the Senate."

**ITEM NUMBER 3 - DETERMINATION OF SEATS IN THE SENATE** - Dr. Gerlach said that clearly there is one vacant seat in the Senate and that he presumed that Senate rules will apply and a special election will be held to fill that vacancy. That brought up the question of the seat of Dr. Poloma. When the Executive Committee endeavored to iron out what seemed to be a slightly difficult problem, he believed that it had overstepped its bounds. In the first place, the Executive Committee does not have the authority to make such decisions. Under the old rules, the Committee certified elections and specified who was properly elected and who was not. The point he wanted to make was that in Buchtel College there are no provisions in the procedures for a next highest vote getter being moved up to fill a vacant seat. There is now a Senate procedure that clearly requires that when a seat is vacant because of an administrative appointment, a special election must be called. He moved that the sense of this senate be that the two seats in the College of Arts and Sciences be declared vacant and that they both be subject to the special elections that the rules specify. Seconded.

Dr. Gerlach added that he did not want this to sound like a personal attack on any colleague. His point was that there are rules that should be followed. Motion passed.

Dr. Ranson moved that Dr. Margaret Poloma be invited to continue today as a voting member. Seconded. Dr. Gerlach thought that this was very peculiar and asked how the body can declare a seat vacant and then say that it is filled, and with a voting member at that. He thought the most the body could do out of courtesy is to say Dr. Poloma may sit with voice but no vote. He so moved to amend. Seconded. Amendment passed. Amended motion passed.

#### **ITEM NUMBER 4 - ELECTION OF OFFICERS**

Dr. Buchthal proposed that a chair of the Faculty Senate be elected first. Dr. Chand Midha requested a description of the duties of the officers. Dr. Buchthal asked Dr. Jesse Marquette to respond.

Dr. Marquette said that the duties of the Chair, as listed on page 7 of the Senate Bylaws, are to serve as the presiding officer over the meetings of the Senate, to be the official spokesperson of the Senate, and, in a very significant sense, to speak for the faculty. The Vice Chair, as is common, will stand in and substitute for the Chair, should the Chair be absent for any reason. There is also a Secretary. The Senate will now have independent secretarial support, budgetary support, and an office for the Senate. This will allow the Senate to stand as a body to argue forcefully for those positions that the Senate should adopt. The members of the Executive Committee are to assist in the appointment of members of the appropriate Faculty Senate committees, help prepare the agenda, and serve as an advisory committee to the Senior Vice President and Provost on governance matters.



Dr. Buchthal proposed that the body elect a Chair, a Vice Chair, a Secretary, and then the other four members of the Executive Committee. Dr. Gerlach asked if the body was to proceed beyond these officers to some other elections which are specified, namely, five senate members for the Long Range Planning Committee, and eleven senators for the Budget and Planning Coordination Committee. Dr. Buchthal thought it would be beneficial to elect the Executive Committee. After this is accomplished, at the end of this meeting, members will choose the 1-, 2-, or 3-year terms. At that point, members will have a chance to see who might be the best candidates for those positions. Further, time constraints might also prohibit further elections today.

Dr. David Perry requested a point of information. With all respect to his good friends Dan Buie and Kathy Stafford, representing Contract Professionals, if he were reading this document correctly, he wondered if they are, in fact, valid members of the Senate. On page 15, Membership Eligibility, it states that members of the Faculty Senate shall be elected from the regular faculty at The University of Akron, excluding Deans and other primarily administrative officers.

Dr. Marquette did not know the position of Council as to Vice President Stafford, but there is no question about Dan Buie's presence because that issue was specifically discussed. There are elected positions for members of the Contract Professionals and there are no restrictions among the Contract Professionals. Dr. Perry thought, then, that the language in that section is in error. Dr. Buchthal replied that the language did not apply to either the students or Contract Professionals because they are not members of the faculty.

Mrs. Ruth Clinefelter stated that Contract Professionals were divided into two groups: Contract Professionals Instructional and Contract Professionals Administrative. Was this no longer the case? President Elliott answered that was no longer the case. That is the problem that she had referenced earlier. The differentiation has not existed since 1986.

Dr. Buchthal said the Chair would rule that they are eligible to be members of the Faculty Senate. If the body wished to dispute the rule of the Chair, it may do so. There were no objections.

Dr. Buchthal asked for nominations for the Chair of Faculty Senate. Dr. Marquette nominated Dr. Ralph Alexander from Psychology. Mrs. Clinefelter nominated Dr. Gerlach from History. Dr. Isadore Newman nominated Dr. Virginia Fleming from Home Economics.

Dr. Marquette said that he had just passed out a sheet with names of people who have agreed to serve should they be elected. One of the things that bothered him about Council was that there was always a sort of college rivalry. The list represents people from 7 different colleges that will spread out the representation of the Senate to get us off on to more of a Faculty Senate start instead of a college-by-college start. He urged that as the body proceeds through this to try as best it can to maintain that kind of a spirit and spread the representation across the colleges rather than going all from one college or all from another college.

Mrs. Clinefelter said that she agreed with the principle of representation and everything that Jesse has said in that regard. But she nominated Dr. Gerlach because of his experience, his expertise in parliamentary procedure, and his experience with the university legislative body over a long period of time. She thought that experience valuable.

Dr. Ranson supported that position. Dr. Gerlach has only one more year at the University and it would be in some senses appropriate and valuable to make use of his special knowledge of department/university/college level politics.

Dr. Newman said that he had worked with Dr. Fleming for a number of years. She was not in his college. She supports collaborative efforts. She tends to be very easy to work with, insightful, and listens to people well. She is supportive, open, and has many of the characteristics that he would like to see expressed in the Senate.



Dr. Gerlach asked how many members there were on the Senate now. The rules require that officers need to have a majority of the entire membership of the senate, not of the members present and voting. Dr. Buchthal said that one member from the College of Business Administration and two members from Arts and Sciences still needed to be elected. There are only 53 possible votes that could vote today if everyone is present and everyone voted. Thus, 27 votes are required to elect a Chair.

The vote on the first ballot was: Alexander, 15; Fleming, 9; and Gerlach, 23.

Dr. Newman moved that to facilitate the process the low vote getter be eliminated in subsequent elections. Seconded and passed.

Dr. Kenneth Aupperle asked if the candidates would make a statement for the benefit of senators who do not know them.

Dr. Ralph Alexander said he was not a political person. He had been on campus for 21 years as a faculty member in the Department of Psychology. He had a deep interest in what goes on with this faculty and with this campus and with our students. He had spent most of his time teaching and doing research. He would be happy to serve if the Senate chooses him.

Dr. Gerlach said that this was his 32nd year here. He had enjoyed many of his associations, especially on University Council although he does not recall how many terms he had served. On occasion, he had been President Pro Tem of that body, as well as Parliamentarian, so he had a little familiarity with the management of the meetings. It would be, of course, an honor to serve, though a great burden. Perhaps if elected he should be dragged to the chair. But with that famous speaker of the House of Commons who was confronted by King Charles when he came in to arrest a number of the members because they had dared to speak out in criticism of the King, the Speaker defended the House's rights. And that would be his position, that the Chairman or President of this Senate must defend the Senate's rights by saying, even if he has to do it on bended knee to the President of the University, that with all due respect, Ma'am, he has no eyes or ears on this issue except to report the will of that group.

Dr. Buchthal congratulated Dr. Gerlach who becomes the chair of the Faculty Senate by a count of 30 to 17.

Dr. Buchthal asked for nominations for Vice Chair. Dr. Newman nominated Dr. Fleming. Dr. Larry Focht nominated Dr. Michael Cheung.

Dr. Fleming said that this was her 26th year at the University and that she had been a faculty member for 24 or 25 of those years. This past year she was elected to be chair of the School of Home Economics and Family Ecology. She had worked for faculty rights and faculty perspectives the entire time she had been at the University. One of the things that people most often say is that she is fair in her dealings with others. She feels that is one of the best things that people can say about her. She is a teaching faculty member as well.

Dr. Cheung said he had been on the faculty of The University of Akron for 10 years now. He teaches in the department of Chemical Engineering, both graduate and undergraduate level. He is a teacher and a researcher. He did not know if he is always characterized as fair. Sometimes he does not hear that. But he is very stubborn. He would be happy to serve if elected and he would consider it his job to be stubborn.

Dr. Buchthal announced that the first vote was 24 to 22, but that 27 votes were needed to elect. Dr. Cheung asked if he could withdraw his name. Since ballots had been distributed, it was determined that he could not but Dr. Buchthal thought the matter would take care of itself. He then congratulated Dr. Fleming who becomes vice chair by a vote of 34 to 11.



Dr. Buchthal asked for nominations for Secretary to the Faculty Senate. Dr. Gary Oller nominated Mr. David Brink. Mrs. Clinefelter nominated Ms. Jo Ann Harris. Dr. Marquette nominated Dr. Dennis Kimmell.

Dr. Marquette said that he nominated Dr. Kimmell because he is a member of the Business faculty and he is an accountant and this is the first time the body is going to have any money available to it. In terms of getting off to a reasonable start in the way the body organizes itself, Dr. Kimmell would be a good choice.

Mrs. Clinefelter said that she had nominated JoAnn Harris in the Community and Technical College. She had worked with her on committees and thought she would discharge her duties just fine.

Dr. Oller said that he nominated Mr. Brink because he has experience in the job. Having held it himself for 4 years, he knew it to be a rather thankless task and it takes some time to get to know the ropes. He thought Mr. Brink did a very good job last year. Given this is a new body and it is going to be getting new secretarial help, someone who has done it before and knows how it should be done should carry over.

The vote was: Brink, 21; Harris, 14; and Kimmell, 11.

Dr. Buchthal removed Dr. Kimmell's name from the ballot. He then congratulated Mr. Brink who becomes Secretary by a vote of 31 to 14.

Dr. Buchthal proposed that the other 4 members of the Executive Committee be elected by taking multiple nominations from the floor. Vote for four different people on the same ballot and winners' names will be removed. The following were nominated: Mrs. Clinefelter, Dr. Oller, Dr. Cheung, Ms. Richards, Dr. Webb, Dr. Kimmell, Mr. Laconi, Mr. Jalbert, Dr. Marquette, and Dr. Sterling. Dr. Fleming moved the nominations be closed. Seconded and passed.

Dr. Focht asked if names were to be dropped after each ballot. Dr. Buchthal replied that he would drop the low vote getter. Dr. Newman moved that the two low vote getters be eliminated after each ballot. Seconded and passed.

Dr. Buchthal asked if there were objections to moving ahead in the agenda while the ballots were being counted to discuss the role of June Burton as representative to the Faculty Advisory Committee to the Chancellor of the Ohio Board of Regents. There were none, and Dr. Griffin moved that June Burton be asked to continue for another year. Seconded.

Dr. Gerlach said he supported the idea, but he wanted to tell the body that Dr. Burton is like himself, a one-year-and-out person. He had been asking her this very question and she has acted a little bit hesitant about whether she should serve and whether or not it is time for someone to replace her. But this much should be considered. The representative should be a pure faculty member, not a department head, and a deputy or assistant should start attending occasionally with her to get into the feel of things. Dr. Buchthal hoped that the chair would put that on the agenda for the next regularly scheduled meeting. Motion passed.

Dr. Buchthal said that before he adjourned the meeting, the 1-, 2-, or 3-year terms for Senate members must be selected by lot. Dr. Newman asked if that could be done now by 2 or 3 people. Dr. Gerlach offered that the 1, 2, or 3's could be put in a bag and senators could each come down and draw their own. He believed that was more or less the way the first Senate of the United States drew terms. That would be quickly and easily done. Senators could do it as they exit.

Mr. Dan Buie asked about those areas like University Libraries and University College where they are fewer than 3 people. Dr. Buchthal said that did not matter. Further, he ruled that Contract Professionals and part-timers are to be treated just like regular faculty, subject to the 1-, 2-, and 3-year term. The only exceptions are the



students and that is because they are here by virtue of their offices which are one-year appointments. Dr. Buchthal said that there are 56 total members of this body, 3 of whom are students; that leaves 53. In his mind that meant two 18's and a 17. The lots are such that there are 17 1-year terms, 18 2-year terms, and 18 3-year terms.

**ITEM NUMBER 5 - NEW BUSINESS** - Dr. Newman moved that the agenda be altered so that the amendments to the language of the Bylaws could be considered. Seconded and passed.

President Elliott said they were not amendments, but rather language changes. In the first place, a group that has not existed since 1986 was identified and reference to it needs to be eliminated. Second, in the Preamble to the Budget and Planning Coordination Committee (page 24, Faculty Senate Bylaws), the language gives the Committee a power that legally belongs to the Board. The change is to make the committee "recommend" to the Board. She said that she could not move that these changes be adopted. But, if somebody does, then she can take the Bylaws to the Board with no problems.

Dr. Marquette so moved. Seconded and passed.

**ITEM NUMBER 4 - ELECTION OF OFFICERS (continued)** - Dr. Buchthal said that no candidate had received the requisite 27 votes. He omitted the names of the two lowest vote getters, leaving the following: Cheung, Clinefelter, Jalbert, Kimmell, Oller, Richards, Sterling, and Webb. Following the second ballot, Dr. Buchthal congratulated Dr. Cheung. He removed the names of the 2 lowest vote getters, Kimmell and Webb. He asked senators to vote now for 3 people from the following: Clinefelter, Jalbert, Oller, Richards and Sterling.

Following the third ballot, Dr. Buchthal congratulated Mrs. Clinefelter and Ms. Richards. He said he was dropping the two lowest vote getters, Jalbert and Sterling. He reminded the body that 27 votes were needed to win. The voting could continue, or someone could move to elect Dr. Oller by acclamation. It was so moved, seconded, and passed.

**ITEM NUMBER 6 - TERMS OF OFFICE** - Dr. Buchthal proposed that he stand in the corner with the lots. As senators pass, they are to reach in the bag, take a number, write their name on it and put it in the envelope. Then they can leave. He thanked the Senate for its patience and wished it the best of luck.

**ITEM NUMBER 7 - ADJOURNMENT** - The meeting adjourned at 5:05 p.m. as the Senate exited the room to draw terms of office.

Respectfully Submitted,  
David R. Brink, Secretary

**The University of Akron School of Law****Curricular Change LS-93-05****Effective Beginning Spring 1994 Semester**

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| <u>Changes</u>        | <u>Old</u>                  | <u>New</u>                              |
|-----------------------|-----------------------------|---|
| <b>TITLE</b>          | General Writing Requirement | (SAME)                                  |
| <b>COURSE NUMBER:</b> | 9200:610                    | (SAME)                                  |
| <b>CREDITS:</b>       | 0                           | 0                                       |
| <b>PREREQUISITES</b>  | None                        | Completion of First Year of Law Studies |

**NEW COURSE DESCRIPTION:**

The General Writing Requirement is a required 0 credit hour course which is graded "credit/no credit" and may be repeated.

**RATIONALE:**

To offer law students greater opportunity to write a paper for the General Writing Requirement so to not jeopardize timely completion of the paper prior to graduation.

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Attachment: Revised Course Outline for 9200:610 General Writing Requirement

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# The University of Akron School of Law

## Curricular Change LS-94-01

### Effective Beginning Fall 1994 Semester

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| <u>Changes</u>        | <u>Old</u>                                      | <u>New</u>        |
|-----------------------|---|-------------------|
| <b>TITLE</b>          | Seminar in Selected Problems: Entertainment Law | Entertainment Law |
| <b>COURSE NUMBER:</b> | 9200:684  | 9200:611          |
| <b>CREDITS:</b>       | 1 to 3  | 3                 |
| <b>PREREQUISITES:</b> | None  | None              |

#### NEW COURSE DESCRIPTION:

This course covers the law and business of the entertainment industries. It also examines recent national and international developments and trends in the entertainment industries.

#### RATIONALE:

This course was offered on an experimental basis under course number 9200:684. We now want to offer it on a regular basis as a permanent part of our curriculum.

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Attachment: Revised Course Outline for 9200:611

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